RC: 1267



## Certificate of incorporation

Al Ghurair Holding Ltd.
(Al Ghurair Investment WLL, Al Ghurair Shipping LLC, Al Ghurair Echange LLC)

Is this day incorporated under the COMPANIES AND ALLIED MATTERS ACT 1973 and that the Company is Limited by shares.

Given under my hand in Dubai this Seventeenth day of December, 1995



Registrar - General